



BOARD OF COMMISSIONERS OF COOK COUNTY

Cook County Building, Board Room, 118 North Clark Street, Chicago, Illinois

JOURNAL

for the

Special Meeting:

Installation Ceremony for President and Members of the Board of Commissioners of Cook County

Monday, December 1, 2014, 10:30 AM

Board of Commissioners

TONI PRECKWINKLE, PRESIDENT

**LUIS ARROYO JR
RICHARD R. BOYKIN
JERRY BUTLER
JOHN P. DALEY
JOHN A. FRITCHEY
BRIDGET GAINER
JESUS G. GARCIA
ELIZABETH "LIZ" DOODY GORMAN
GREGG GOSLIN**

**STANLEY MOORE
JOAN PATRICIA MURPHY
TIMOTHY O. SCHNEIDER
PETER N. SILVESTRI
DEBORAH SIMS
ROBERT B. STEELE
LARRY SUFFREDIN
JEFFREY R. TOBOLSKI**

**DAVID ORR
COUNTY CLERK**

Board met pursuant to the following call:

November 24, 2014

The Honorable David Orr
Cook County Clerk
69 West Washington Street
Fifth Floor
Chicago, Illinois 60602

Re: SPECIAL MEETING NOTICE for December 1, 2014 at 10:30 a.m. in the Cook County Board Room, 118 North Clark Street, Room 569, Chicago, Illinois

Dear Clerk Orr:

Pursuant to the authority vested in me, I hereby call a Special Meeting of the Board of Commissioners of Cook County to be convened on Monday, December 1, 2014, at the hour of 10:30 A.M. in the County Board Room, Room 569, County Building, 118 North Clark Street, Chicago, Illinois, at which meeting the Oaths of Office for the President and Commissioners of Cook County will be administered.

Please issue the Notice of this Special Meeting as required by law.

Very truly yours,

TONI PRECKWINKLE, President
Cook County Board of Commissioners

COPY OF LETTER SENT TO ALL COMMISSIONERS

November 24, 2014

President and Members
Cook County Board of Commissioners

Ladies and Gentlemen:

Toni Preckwinkle, President of the Board of Commissioners of Cook County, has directed me to call a Special Meeting of the Board of Commissioners of Cook County on Monday, December 1, 2014 at the hour of 10:30 A.M. in the County Board Room, Room 569, County Building, 118 North Clark Street, Chicago, Illinois, at which meeting the Oaths of Office for the President and Commissioners of Cook County will be administered.

Very truly yours,

David Orr, County Clerk

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This is to certify that a copy of the above notice was hand delivered and personally addressed to each Member of the Board of Cook County Commissioners at their home address and was deposited in the United States Mail on Monday, November 24, 2014.

DAVID ORR, County Clerk

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The following Legal Notice appeared in the Chicago Tribune Newspaper on Wednesday, November 26, 2014 through Monday, December 1, 2014.

LEGAL NOTICE

Toni Preckwinkle, President of the Board of Commissioners of Cook County, has directed me to call a Special Meeting of the Board of Commissioners of Cook County on Monday, December 1, 2014 at the hour of 10:30 A.M. in the County Board Room, Room 569, County Building, 118 North Clark Street, Chicago, Illinois, at which meeting the Oaths of Office for the President and Commissioners of Cook County will be administered.

Very truly yours,

DAVID ORR, County Clerk and
Clerk of the Board of the Commissioners of Cook County, Illinois

OFFICIAL RECORD

President Preckwinkle in the chair.

CALL TO ORDER

At 10:30 A.M., being the hour appointed for the meeting, the President called the Board to order.

QUORUM

County Clerk David Orr called the roll of members and there was found to be a quorum present.

ROLL CALL

Present: President Preckwinkle, Commissioners Arroyo, Boykin, Butler, Daley, Gainer, García, Gorman, Goslin, Moore, Murphy, Schneider, Silvestri, Steele, Sims, Suffredin and Tobolski (16)

Absent: Commissioner Fritchey (1)

INVOCATION

Bishop John R. Bryant, Senior Bishop and Presiding Prelate of the 4th Episcopal District of the African Methodist Episcopal Church gave the Invocation.

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Official Statements concerning the Election of the Commissioners and the President of the Cook County Board was given by David Orr, Cook County Clerk.

STATE OF ILLINOIS)
) ss.
COUNTY OF COOK)

I, David Orr, County Clerk of Cook County, in the State aforesaid and keeper of the records and files of said Cook County, do hereby certify that the persons listed below were duly elected County Commissioners at an election held in each election precinct in Cook County on Tuesday, November 4, A.D. 2014, and their Oaths are on file in my office:

Richard R. Boykin	(1st District)
Robert B. Steele	(2nd District)
Jerry "Iceman" Butler	(3rd District)
Stanley Moore	(4th District)
Deborah Sims	(5th District)
Joan Patricia Murphy	(6th District)
Jesus G. Garcia	(7th District)
Luis Arroyo Jr	(8th District)
Peter N. Silvestri	(9th District)
Bridget Gainer	(10th District)
John P. Daley	(11th District)
John A. Fritchey	(12th District)
Larry Suffredin	(13th District)
Gregg Goslin	(14th District)
Timothy O. Schneider	(15th District)
Jeffrey R. Tobolski	(16th District)
Elizabeth "Liz" Doody Gorman	(17th District)

all of which appears from the records and files of my office.

IN WITNESS WHEREOF I have hereunto set my hand and affixed the Seal of said County at my office in the City of Chicago in said County the 1st day of December, A.D. 2014.

DAVID ORR, County Clerk

* * * * *

The Oath of Office was administered by Judge Timothy C. Evans, Chief Judge of the Circuit Court of Cook County to all members-elect as shown by the foregoing roll.

CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Richard R. Boykin, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

RICHARD R. BOYKIN, 1st District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Robert B. Steele, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

ROBERT B. STEELE, 2nd District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Jerry “Iceman” Butler, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

JERRY BUTLER, 3rd District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Stanley Moore, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

STANLEY MOORE, 4th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Deborah Sims, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

DEBORAH SIMS, 5th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Joan Patricia Murphy, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

JOAN PATRICIA MURPHY, 6th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Jesus G. Garcia, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

JESUS G. GARCIA, 7th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Luis Arroyo Jr, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

LUIS ARROYO JR, 8th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Peter N. Silvestri, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

PETER N. SILVESTRI, 9th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Bridget Gainer, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

BRIDGET GAINER, 10th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, John P. Daley, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

JOHN P. DALEY, 11th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, John A. Fritchey, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

JOHN A. FRITCHEY, 12th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 26th day of November 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Larry Suffredin, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

LARRY SUFFREDIN, 13th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Gregg Goslin, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

GREGG GOSLIN, 14th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Timothy O. Schneider, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

TIMOTHY O. SCHNEIDER, 15th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Jeffrey R. Tobolski, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

JEFFREY R. TOBOLSKI, 16th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

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CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Elizabeth “Liz” Doody Gorman, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of Commissioner of the Board of Commissioners of Cook County to the best of my ability.

ELIZABETH “LIZ” DOODY GORMAN, 17th District
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

* * * * *

President Elect Preckwinkle was inaugurated as President of the County Board.

The Oath of Office as follows was then duly administered by Judge Timothy C. Evans, Chief Judge of the Circuit Court of Cook County.

CLERK OF THE COOK COUNTY BOARD)
COUNTY OF COOK)

I, Toni Preckwinkle, do solemnly swear (affirm) that I will support the Constitution of the United States, and the Constitution of the State of Illinois, and that I will faithfully discharge the duties of the office of President of the Board of Commissioners of Cook County to the best of my ability.

TONI PRECKWINKLE, President
Board of Commissioners
Cook County, Illinois

Subscribed and sworn to before me this 1st day of December 2014.

TIMOTHY C. EVANS, Chief Judge of the Circuit Court of Cook County

OFFICIAL RECORD

President Preckwinkle assumed Chair as Presiding Officer.

**INAUGURAL ADDRESS OF THE PRESIDENT
to the
BOARD OF COMMISSIONERS**

Most of you know that I usually start my remarks by recognizing people. Today is no exception. I always make a point to tell young people the importance of gratitude. In life, there is very little that can be accomplished without collaboration and cooperation. Remember all the people in your life who helped push you, helped shape your thinking, or are just in your corner. I'm grateful to have so many of those people here today. I have people that I have known for decades who still offer much needed advice, counsel, opinions. Some of them are here today. And, while I may not always agree with all of them – I always appreciate their support.

I also see many of those I'm lucky enough to count as part of our County team and those who have stepped up to lend their time and expertise in advisory roles. And I want thank you all. It's only because of you that I'm up here today. I often joke that I get all the credit but others do all the work. You have worked long and hard for me to able to stand up here today.

Four years ago, with a substantial budget deficit, a lack of accountability, an unstable health system, an overcrowded jail; with this multitude of unmet challenges and with our residents' trust waning, I told you about my long, tough fight to get here and the potential I saw for Cook County.

I laid out a vision based on four key principles: fiscal responsibility, innovative leadership, transparency and accountability and improved services. It was on this foundation that we set ambitious goals, measured our successes and built an infrastructure for the future.

And look what we have accomplished.

We have demanded a responsible, transparent budgeting process. And, as a result, we have overwhelmingly passed five budgets, solving for over \$1.4 billion and cutting over \$465 million in expenditures.

We implemented the first County-wide performance management initiative, working with our senior leadership to set tough, County-wide goals by which we would hold ourselves accountable. As a result, we have created a culture of data-driven decision-making that has allowed us to:

- Reduce wait times in the emergency room
- Crack down on tax scofflaws
- Achieve provisional accreditation for the medical examiner's office
- Streamline the County's fleet of vehicles
- And, reduce employee absenteeism

These are just a few the initiatives that have derived from or been supported by performance management. But the foundation we have laid for a culture of data-driven decision-making is more significant than any one particular initiative. We have pushed past the idea that fiscal responsibility must be confined to a budget document; instead, it's a way to establish strategies for transforming the way government works.

And it is because of these efforts, that, even in tough economic times, we make continued investments in our core mission.

We are laying the foundation for a public health system that is responsible to both patients and taxpayers. It's no secret how we did this. Since securing a federal waiver under the Affordable Care Act to early enroll eligible Medicaid patients in October 2012, we have enrolled more than 92,000 members and reduced the allocation from County taxpayers to less than half in four years, saving taxpayers over \$200 million.

We are shaping a criminal justice system that is more efficient and more responsive to individual circumstances. For years, the daily jail population hovered at roughly 10,000; today it is 8,500. For the last 8 months, it has been down 10% year over year.

And if that wasn't enough, we expanded the County's agenda and sought out the expertise, vision and strategy to focus on Cook County's role in economic development, both locally and regionally.

We have made incredible progress rebuilding faith in Cook County government. The foundation of our government is strong.

I know some of you thought this day would never come – but we have moved beyond our four tenets. They are not gone; in fact, they are woven into the accomplishments we have achieved and the culture we have shaped. They are why we push ourselves to set new metrics for success. As my Chief Performance Officer, Andrew Schwarm, would tell you, a metric is only good if it is challenging but achievable.

So now, on the first day of my second term, I lay out our new guiding principles.

Innovate. Collaborate. Elevate.

The goal here isn't about coming up with a catchy slogan or an eye-catching visual. This is about recognizing how Cook County can and should conduct itself. It acknowledges what we've done and what we aim to do.

I had a vision for Cook County. I knew I that I would work hard for our employees and for our residents. But I also knew that I couldn't do this alone. Innovation and collaboration have to go hand in hand. I started my 5 remarks by saying that little in life can be accomplished without collaboration and cooperation. It's even more true in government.

It takes a lot of people to make a vision a reality. The policy and transition teams that helped prepare me for office. The staff oversee and carry out our daily responsibilities; the advisory councils lend guidance and expertise and the Civic Consulting Alliance continues to help us shape and realize our long-term goals.

And, now, we are in a position to broaden our goals, expand our agenda and raise our expectations.

Over the last four years, I've spent a lot of time talking about the challenges we faced coming into office. This was not to lower the bar but to explain our efforts. Without a doubt, much of work has been aimed at rebuilding and repairing.

But with strong ideas and a talented team, we have laid a foundation for a strong, effective government that is responsible and responsive to its residents. And now the comparisons being made are not to previous administrations but to best practices regionally, nationally and internationally.

Our finance team has received national recognition for their budget process and presentation, tax enforcement and compliance and financial reporting. It is not limited to finance. From environmental control to homeland security, our senior team is doing work that is not only being recognized; it's being used as a model by other units of government. In four short years, we are meeting, exceeding and even establishing best practices because of the strength of our ideas and our commitment to working collaboratively in order to realize them.

Nowhere is this more evident than in our approach to economic development.

Historically, Cook County hasn't been at the table during the discussions and decisions concerning our economy. In fact, we weren't even in the room.

We had tools at our disposal, but no strategy to guide the use of those tools.

During the last four years we have worked to insure that our operations were efficient, our decisions coordinated and our actions targeted. We implemented new financial tools and incentives to facilitate new construction, rehabilitation and the expansion of businesses. We coordinated, targeted and proactively applied for new federal resources and leveraged these funds, alongside private funds, to make significant impacts in the communities we serve.

We also knew that while Cook County had a role to play locally, it had a bigger role to play regionally. It's no secret that Cook County is vital to the economic prosperity of our region. We are located at the heart of that region, comprising more than half of its population, jobs, and businesses.

But in order to make any meaningful impact, we have to be as informed as possible as to the state of our regional economy and, more specifically, what the County's role can and should be.

We have sought the necessary expertise, appointing a Council of Economic Advisors, to help shape our regional strategy. Partnering for Prosperity, its 2013 report, outlined not only key strategies Cook County, but the strengths of our region as well.

Effective economic growth plans have to be built on existing strengths; areas where regions have a competitive advantage. So, we went to work identifying our key clusters. The first major cluster we identified was metal manufacturing. Earlier this year, we formed the Chicago Metro Metal Consortium, composed of seven counties, the City of Chicago, and more than 20 organizations. Collectively, we applied for and were awarded an Investing in Manufacturing Communities Partnership (IMCP) designation by the federal government. Now, we are eligible for \$1.3 billion in future federal funding as well as critical support from federal agencies, to build a sustainable metal manufacturing hub in the Midwest.

We will continue to search for those clusters we can support and grow into nationally competitive centers of expertise.

And yet the strength of our ideas means little without meaningful collaboration.

In my conversations with my advisors, with business leaders, elected officials and residents, I continue to hear about the same frustration over competition rather than cooperation among the different governments within the region.

I knew that to compete on a global scale, we had to look at the region as a whole. I also knew that regions that work together, perform better. This would mean finding new ways to partner with other governments and civic institutions to align our efforts.

So, I convened a meeting of with the chief executives and economic development leadership of the seven counties of northeastern Illinois and the City of Chicago to explore opportunities for regional collaboration to further the economic growth of the region.

As a group we are working on two new initiatives: streamlining truck permitting and increasing exports in the region. Both efforts are underway.

We launched the Metro Chicago Export pilot program this fall. Already, JPMorganChase, the MacArthur Foundation, and Chicago have joined us as partners in this effort and have provided substantial funding. In the next few months, an Executive Director will be appointed to begin working directly with local businesses looking to expand their international sales.

This region's future is brighter because we have begun to approach economic development from a regional perspective.

It is through these efforts that we have not only elevated the profile of our region but the role of Cook County within it.

Moving forward, we are committed to building partnerships to drive our region's growth. I firmly believe we can play a role in ending the competitive, zero-sum game that occurs between municipalities and between counties. And, in turn, we can begin to unify our region, drive job growth, mobilize support for key industry sectors, and create a brighter, more sustainable future for our children and grandchildren.

And while our efforts around economic development will continue to grow, we will never lose sight of our core mission. The same determination to innovate, collaborate and elevate, will drive our core mission as well.

The Cook County Health and Hospital System will always provide quality health care for the uninsured and underinsured. We are not abandoning that mission. We are expanding it. We believe, thanks to the Affordable Care Act, that we have secured long-term financial sustainability for our system. Much of the last four years was focused on enrolling patients into CountyCare. Now, for the first time in its history, the Cook County Health and Hospital System has more insured patients than uninsured ones. The next four years will be about retaining and expanding our patient population.

We will no longer be primarily a health care system of last resort for those most vulnerable, but a provider of choice for all residents. We will make history by reforming our health care system and we will do it by building on what already characterizes our system: top notch health care professionals, community-based care, internationally-recognized research and unmatched compassion.

In the public safety arena, we know that many of people going into the jail or in contact with the criminal justice system would be better served with community-based solutions, including mental health services, substance abuse treatment, and job training. Our efforts have shown that we can release the majority of people accused of non-violent crimes who appear in bond court, and we can release them without impacting public safety.

For the last four years, I've talked about the need to reduce the reliance on pre-trial detention. I have tried to raise awareness internally and externally. It has brought much needed attention; brought new partners to the table and new initiatives into place.

What we need now is real, long-term, systemic changes that reduce the reliance on pre-trial detention. The challenge is to ensure that these efforts aren't the result of the actions of a few; and instead, are the product of a system that ensures consistent, high-quality judicial decision-making supported by the proper risk assessment. That is why we are undertaking the implementation of a model bond court, which deploys a data-driven risk tool that identifies appropriate defendants to release, who are then given clearly defined conditions and assigned appropriate levels of supervision.

We need to collect all the relevant information about anyone who is at risk of being detained. We need to use a good risk assessment instrument and we need to track results so we can continuously improve our performance. We have to make sure that community based options are always available and that at every stage, starting at the street level, we consider diverting an individual from the criminal justice system, if they are not a risk to public safety.

While this is better for the countless individuals, families and communities impacted by our jail, it is not how we will actually free up resources. The majority of our resources are not addressing violent crimes or identifying community-level interventions. Instead, we spent over \$325 million annually just to support a jail that detains thousands of largely poor, black men waiting for trial; the majority of whom are charged with non-violent offenses. The only way to free up resources, is to reduce staffing levels, overtime and building costs as we reduce the population of our jail. If we can bring down the jail population, we can in turn, bring down the costs of the jail. I want every community in this county to be safe, and we can only do that by freeing up resources that are otherwise tied up in detaining so many accused of non-violent offenses. Just last week, the Board of Commissioners approved a measure to require quarterly reports from all the public safety stakeholders to track progress on the initiatives underway to reduce the jail population and monitor costs associated with the current jail population.

The last four years have been characterized by long hours, tough decisions and hard work. With our shared belief in Cook County, we are moving towards a stronger government; one rooted in responsibility and committed to serving our communities.

Today, is not only about recognizing how far we've come but where we are going. I hope everyone enjoys their holiday – because there is a lot of work ahead. We are going into a new year and a new term, with new expectations for what Cook County can and should do. So I will end, as I began – with thanks. Thanks to all who have come together to help us face the challenges, encourage innovative ideas, and push our county forward.

Thank you.

* * * * *

Notation of Official Guests was made by President Preckwinkle.

BONDS OF ELECTED OFFICIALS

December 1, 2014

Honorable President and Members
Cook County Board of Commissioners
118 North Clark Street, Room 567
Chicago, Illinois 60602

Dear Ladies and Gentlemen:

I am transmitting the following bonds for your approval:

Bond No. LSF055048	Maria Pappas, Treasurer of Cook County in the sum of \$1,500,000.00 – Liberty Mutual Surety
Bond No. LSF055049	Maria Pappas, Collector of Cook County in the sum of \$1,500,000.00 – Ohio Casualty Insurance Company
Bond No. 83BSBFV7375	Thomas J. Dart, Sheriff of Cook County in the sum of \$100,000.00 – Hartford Fire Insurance Company
Bond No. POB8137371	David Orr, Clerk of Cook County in the sum of \$200,000.00 - Fidelity and Deposit Company of Maryland

(The Bonds are on file in the Office of the County Clerk.)

Respectfully submitted,

DAVID ORR, Cook County Clerk

A motion was made by Commissioner Daley, seconded by Commissioner Silvestri, that the Bonds be approved and filed in accordance with the law. The motion carried.

BENEDICTION

Bishop John R. Bryant, Senior Bishop and Presiding Prelate of the 4th Episcopal District of the African Methodist Episcopal Church gave the Benediction.

ADJOURNMENT

A motion was made by Commissioner Daley, seconded by Commissioner Sims, that the meeting do now adjourn to meet again at the same time and same place on December 17, 2014, in accordance with County Board Resolution 14-0007.

The motion prevailed and the meeting stood adjourned.

A handwritten signature in black ink, appearing to read "David Orr".

DAVID ORR, County Clerk